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Dec 13 - 1956

DAVIS COMMITTEE PROJECTS

Key Officer

[REDACTED]

1. Internal Duplication - Personnel Record Keeping

25X1A9a

Ref: DD/S papers

"Management Staff is presently conducting a study of this problem."

Ans: Management Staff has spent about \$1400 in OL funds in this connection. Product to date is only a mass of facts and procedures. The direction, looking toward stream-lining, taken by the assignee was misconceived and wrong. Except for whatever value there is in the compilation of facts, the whole must go back to the beginning. It is difficult and extremely complex. Determination of a target date must as of now be arbitrary, i.e., possibly 1 July 1957.

25X1A9a

✓ 2. Services which could be transferred to another Agency - Training.

Ref: DD/S papers

"An effort should be made to evaluate statistics bearing on statement: "Experience has shown that in the majority of cases the most efficient, economical and secure method of providing language and area instruction for Agency employees is through internal CIA programs."

Ans: Statistics are now being compiled. Target date is 1 January 1957.

Dir./Commo.

3. External CIA Duplication - Communications

Ref: DD/P papers

25X1C4a

[REDACTED]

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Ans: This reference is in two parts: (a) above to which answer is from Director of Communications whose paper directed to Chief, Management Staff entirely disagrees with this proposal. His answer appeals to Management as well-taken, (b) [REDACTED]

25X9A2

25X9A2

Communications to say: "Negotiations are advancing with some progress indicated." No closing date obtainable."

Garrison 4. Internal Duplication - Supply

Ref: DD/S papers

"OC suggests study of supply system, record keeping and reporting to achieve manpower savings."

25X1A9a

Ans: (Garrison #1), IO agrees with [REDACTED] who says this calls for long study and can't give an answer or completions. Again IO advises that IO has made no contact yet with other components concerned.

Garrison 5. External CIA Duplication - Material Stockpiling

Ref: DD/P papers

"DD/P suggests CIA eliminate from its stockpile all items except those peculiar to CIA only and draw on the military establishment for cold war requirements."

Ans: Garrison: 1 January 1957 Management Staff made at least 5 follow-up during these last months.

Garrison 6. Services Which Could Be Transferred to Another Agency - Administrative Services

Ref: DD/S papers

"(1) Furniture Repair (4) Building Supply Service  
(2) Typewriter Repair (5) Mail and Courier Service  
(3) Printing Service (6) Ordnance Repair and Rehabilitation Shop

A saving of personnel could be effected if the responsibilities of (1), (2), and some of (3) could be transferred out of the Agency; and in the case of (4), decentralized to operating offices. As to (5), service could be curtailed by rendering less frequent pick-up and delivery service and by the refusal of numerous special requests. (6) Elimination of this function is possible if arrangements can be made to work on these service items with the Department

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of Defense or with Commercial Contractors. Advantages and disadvantages should be explored."

Ans: Garrison: 1 January 1957 Management Staff made at least 5 follow-up during these last few months.

Wianer

25X1A3b

7. Services Which Could Be Transferred to Another Agency - [REDACTED]

25X1A3b

Ref: DD/P papers

"DD/P asks, "If project is to be continued could it not be more adequately performed by USAF?"

Ans: Under date of 16 August 1956, DD/P advises that DDCI has determined the CIA will continue to do this.

Wianer

8. Services for Another Agency - Visa Name Checks Under McCarran Act

25X9A2

Ref: DD/P papers

"DD/P questions need for this service by CIA. At the time study was made, [REDACTED] persons were involved; since then [REDACTED] additional persons have been detailed to the program."

25X9A2

Ans: About 2 years ago DCI agreed with State to do this. In the above DD/P challenges the need to continue. Only DCI can rule. Recent information on this activity is: Management Staff made study October 1956 and recommended a phasing out of the return of the [REDACTED] loaners. Ten were returned in October 1956 but further phasing out has been stopped by the incoming Hungarians.

25X9A2

25X1A9a

9. Services Which Could Be Transferred to Another Agency - Overseas UW Activities

Ref: DD/P papers

25X1C14c

Suggest OTR's views also be solicited."

25X1A9a

Ans: Waiting on [REDACTED] who has asked Department of Defense for an answer. No estimate of forthcoming date. This was follow-up by Management Staff 5 December 1956.

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25X1A9a

10. External CIA Duplication - Research and Development  
(see same subject under "internal duplication")

Ref: DD/P papers

"Indication of duplication between CIA and military on research and development activities. Propose review to determine extent of duplication and steps necessary to assure that efforts complement each other."

25X1A9a

Ans: Waiting on [redacted] Paper ready for [redacted] (by Hampshire) at end of 2 weeks from 7 December 1956.

25X1A9a

25X1A9a

11. Internal Duplication - Research and Development  
(see same subject under "External Duplication");

Ref: "There has been some indication, especially from consultants, of overlap in the scientific and technical intelligence activities of the various components of the Agency. An examination of the functions assigned to SI, TSS, Materiel Board, Commo, [redacted] SA/DCI and perhaps others, may indicate areas where possible savings in personnel can be effected through closer coordination or centralization of efforts. The present diverse responsibilities for ELINT could well be included in such an examination."

25X1A8a

Ans: Waiting on Bissell.

- Kirkpatrick 12. Services for Another Agency - High Level Consumer Memoranda

Ref: DD/I papers

"These offices frequently furnish data to high level consumers which already exist in Current Intelligence Publications. Elimination of this function might save 12 positions. However, Chief, Management Staff points out that some of this type of service pays off in other ways."

Ans: Waiting on IG. Second follow-up made 7 December 1956.

25X1A9a

13. Services which could be transferred to another Agency-NSC 1290  
(d) Projects

Ref: DD/P papers

"These programs are primarily overt in character, and outside CIA's sphere of responsibility. Propose they be transferred to ECA or other Government agencies with CIA responsible only for training small groups of highly-specialized FBI-type forces. E.O. propose that training program for policy be turned over to CIA."

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Ans: The above statement should have read: "NSC 1290 (d) projects are primarily overt in character, and outside CIA's sphere of responsibility. Propose that the training program for [REDACTED] policy be turned over to ICA - and that CIA be responsible only for Training small groups of highly specialized FBI-type forces."

25X1C14c

The transfer of overt activities in the 1290 (d) reference has been substantially accomplished.

14. Services which could transferred to another Agency - USIA or [REDACTED]

25X1A2g

Ref: DD/P papers

"DD/P suggests that certain propaganda projects have reached a stage where they should be turned over to USIA or [REDACTED]

25X1A2g

25X1A2g

Ans: DD/P has now decided that these should not be transferred out of this Agency. Supporting paper on this will come in this week.

Wisner

15. Combination of Similar Functions

Ref: DD/I papers

"DD/I Biographic Register/OCR and DD/P [REDACTED] FI. A study should be made to determine the advisability of a merger."

25X1A8a

Ans: DD/P advises that such a possible merger is completely untenable and that no study is needed.

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9. R7 DDIE papers

✓ Elements of Common Concern within the Intelligence Community  
External CIA Duplication - Current Intelligence Publications  
Combination of Similar Functions - INTERNATIONAL CONFERENCES.  
Internal Duplication - Economic Reporting  
External Duplication - Economic Reporting

Ans: All the above are due from DD/I. We are promised answers after one more week, i.e., about 17 December 1956.

Call Mr. 18  
en route - 12/21

att: 1